## Draft Departmental Budget Summaries 2019-20

NB: The financial information in the budget summaries includes the latest available details but will change as further information becomes available. (e.g. allocation of overheads). Updates will be provided for Cabinet in February 2019 and Council in March 2019.

FULL TIME EQUIVALENTS			2018/19	2019/20
Total FTE Staff		[	1,743.6	1,816.8
SERVICE AREA ANALYSIS	2018/19		Other	2019/20
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Corporate Services	9,495	684	(201)	9,977
Education Services ]	50.445	4.040	0.407	00 504
] CSF Children's Services ]	56,145	1,040	3,407	60,591
Environment and Regeneration	17,950	666	(2,926)	15,690
Adult Social Care]Cultural Services] C&HHousing General Fund]	63,755	1,189	(194)	64,749
Single Status	100	0	0	100
National insurances changes/autoenrolment	254	0	0	254
Pay Award	2,108	0	(1,048)	1,060
TOTAL NET SERVICE EXPENDITURE	149,807	3,578	(963)	152,422
Corporate Provisions/Appropriations	(5,474)	0	(5,539)	(11,014)
NET EXPENDITURE	144,333	3,578	(6,502)	141,408
Funded by: Revenue Support Grant Business Rates Improved Better Care Fund Adult Social Care Support Grant 2017-18 New Homes Bonus Council Tax WPCC Levy Collection Fund PFI Grant	0 (47,611) (2,115) 0 (2,371) (86,678) (331) (430) (4,797)	0 0 0 0 0 0 0 0 0	(5,076) 12,251 1,061 0 343 (5,341) 0 (312) 0	(5,076) (35,360) (1,054) 0 (2,028) (92,019) (331) (742) (4,797)
	(144,333)	0	2,925	(141,408)
NET NB	0	3,578	(3,578)	0
Public Health	0	0	0	0
Other Variations: Contingency/Other				
Major Items: Corporate Provisions			£000	fte
Corporate borrowing and Investment Further provision for revenuisation/RCCO Pension Fund and Auto-enrolment Contingency and centrally held provisions Change in Grants Appropriation to/from Reserves Depreciation and impairment Overheads - Charge to non-general fund Transport - Additional provision CHAS - IP/Dividend Local Election Loss of HB Admin. Grant			2,132 (1) 83 72 (1) (3,669) (3,896) 2 225 (40) (350) (96)	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0

		I	0047/40	0040/4
FULL TIME EQUIVALENTS			2017/18	2018/19
Total FTE Staff		I	1,743.6	1,816.8
SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19		Other	2019/20
SUBJECTIVE ANALISIS OF ESTIMATES	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure	2000	2000	2000	2000
Employees	85,512	1,588	4,368	01 /68
Employees Premises				91,468
	8,563 7,898	121	(303) 449	8,381
Transport Supplies and Services			449 (18,604)	8,442 190 459
Supplies and Services	208,335		,	190,459
Third Party Payments Transfer Payments	93,837 103 874	1,044	(4,077) 950	90,804 104 824
	103,874	، م	950	104,824
Support Services	27,750	0	-	27,750
Depreciation and Impairment Losses	19,008	0	3,895	22,903
GROSS EXPENDITURE	554,777	3,578	(13,323)	545,032
	554,777	5,570	(13,323)	545,052
Income	(000 000)	_	04 0	/070··
Government Grants	(293,906)	0	21,355	(272,551)
Other Reimbursements and Contributions	(23,700)	0	(3,688)	(27,389)
Customer and Client Receipts	(58,969)	0	(5,500)	(64,469)
Interest	(2,913)	0	(0)	(2,913)
Recharges	(25,288)	0	0	(25,288)
Reserves	(193)	0	193	0
GROSS INCOME	(404,969)	0	12,360	(392,609)
NET EXPENDITURE	149,807	3,578	(963)	152,422
Corporate Provisions	(5,474)	0	(5,539)	(11,014)
	144,333	3,578	(6,501)	141,408
			(-) /	,
Funded by:				
Revenue Support Grant	0	0	(5,076)	(5,076)
Business Rates	(47,611)	0	12,251	(35,360)
Improved Better Care Fund	(2,115)			
	· · · · · ·	0	1,061	(1,054)
Adult Social Care Support Grant 2017-18	0	0	0	0
New Homes Bonus	(2,371)		343	(2,028)
Council Tax	(86,678)	0	(5,341)	(92,019)
WPCC Levy	(331)	0	0	(331)
Collection Fund	(430)	0	(312)	(742)
PFI Grant	(4,797)	0	0	(4,797)
$\bullet$	(144,333)	0	2,925	(141,408)
				(,
<b>NET</b> Other Variations: Contingency/Other	0	3,578	(3,578)	0
			£000	<i>t</i> to
Major Items: Corporate Provisions			LUUU	fte
Corporate borrowing and Investment			2,132	0.0
Further provision for revenuisation/RCCO			(1)	0.0
Pension Fund and Auto-enrolment			83	0.0
Contingency and centrally held provisions				0.0
Change in Grants				0.0
Appropriation to/from Reserves				0.0
Depreciation and impairment			(3,896)	0.0
Overheads - Charge to non-general fund			2	0.0
Transport - Additional provision				0.0
CHAS - IP/Dividend			(40)	0.0
Local Election			(350)	0.0
Loss of HB Admin. Grant			(96)	0.0
			()	

#### CORPORATE ITEMS ANALYSIS

	2018/19		Other	2019/20
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Cost of Borrowing including Minimum Revenue Provision	8,403	0	2,053	10,456
Further provision for revenuisation/RCCO	17	0	(1)	17
Pension Fund	3,006	0	83	3,089
Adjustment re Income re P3/P4	200	0	0	200
Overheads - Charge to non-general fund	15	0	2	16
Provision for excess inflation	378	0	72	450
Bad Debt Provision	500	0	0	500
Redundancy/Pension Strain	1,000	0	0	1,000
Transport - Additional provision	(102)	0	225	122
Contingency	1,500	0	0	1,500
Apprenticeship Levy	450	0	0	450
Loss of HB Admin. Grant	179	0	(96)	83
Change in Corporate Specific and Special Grants	209	0	(1)	208
LPFA - Provision for deficit contribution	86	0	0	86
Cyber Security	92	0	0	92
Local Election	350	0	(350)	0
Levies:-				
Lee Valley	179		0	179
London Pensions Fund	259		0	259
Environment Agency	168		0	168
WPCC	331		0	331
GROSS EXPENDITURE	17,221	0	1,986	19,208
	,		,	
Income				
Investment Income	(759)		79	(680)
Depreciation & Impairment	(19,008)		(3,896)	(22,903)
Appropriations to/from reserves (excluding Public Health)	(1,342)		(3,669)	(5,011)
Balance Sheet Management CT & HB	(220)		0	(220)
CHAS - IP/Dividend	(1,367)		(40)	(1,407)
	, , , ,		( - /	· · · /
GROSS INCOME	(22,696)	0	(7,526)	(30,222)
	(5,475)	0	(5,539)	(11,014)



#### SUMMARY: CORPORATE SERVICES DEPARTMENT

#### FULL TIME EQUIVALENTS (FTE) Number of Permanent Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
476.9	473.9
15.0	23.5
491.9	497.4

	CHANGE BETWEEN YEARS					
SERVICE AREA ANALYSIS	2018/19		Other	2019/20		
	Original					
	Estimate	Inflation	Variations	Estimate		
	£000	£000	£000	£000		
Customers, Policy and Improvement	474	88	71	633		
nfrastructure & Transactions	(225)	236	162	172		
Corporate Governance	1,225	58	(29)	1,254		
Resources	3,066	228	(182)	3,112		
IR	0	49	36	85		
Corporate Items	4,955	26	(260)	4,721		
	9,495	684	(201)	9,977		
Contingency / Other	0	0	0	0		
Capital Financing Adjustment	0	0	0	0		
Levies	0	0	0	0		
	9,495	684	(201)	9,977		

#### SUMMARY: CORPORATE SERVICES DEPARTMENT

FULL TIME EQUIVALENTS (FTE) Number of Permanent Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
476.9	473.9
15.0	23.5
491.9	497.4

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19		Other	2019/20
	Original Estimate	Inflation	Variations	Estimate
<b>_</b>	£000	£000	£000	£000
Expenditure			105	
Employees	23,718	444	435	24,597
Premises	2,318	40	14	2,371
Transport	199	3	(3)	198
Supplies and Services	11,170	176	316	11,662
Third Party Payments	1,325	22	(23)	1,323
Transfer Payments	93,446	0	500	93,946
Support Services	8,217	0	0	8,217
Depreciation and Impairment Losses	1,961	0	261	2,222
GROSS EXPENDITURE	142,354	684	1,500	144,537
Income				
Government Grants	(94,915)	0	(1,388)	(96,303)
Other Reimbursements and Contributions	(1,442)	0	(40)	(1,482)
Customer and Client Receipts	(13,095)	0	(274)	(13,368)
Interest	0	0	Ó	0
Recharges	(23,407)	0	0	(23,407)
Reserves	0	0	0	0
		-	-	-
GROSS INCOME	(132,859)	0	(1,701)	(134,560)
NET EXPENDITURE	9,495	684	(201)	9,977

#### **Customers, Policy and Improvement**

The Customers, Policy and Improvement Division consists of: Merton Link (including the Cash Office, Translation Services and Contact Centre), Registrars, Corporate Communications, Policy and Strategy, Web Team and Consultation & Community Engagement

FULL TIME EQUIVALENTS (FTE) Number of Permanent Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
46.6	46.6
2.0	2.0
48.6	48.6

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19		Other	2019/20
	Original			
	Estimate	Inflation	Variations	Estimate
<b>_</b>	£000	£000	£000	£000
Expenditure				0.400
Employees	2,098	52	(11)	2,139
Premises	120	2	(5)	117
Transport	3	0	(0)	3
Supplies and Services	2,017	30	(58)	1,989
Third Party Payments	268	4	(30)	242
Transfer Payments	0	0	0	0
Support Services	697	0	0	697
Depreciation and Impairment Losses	0	0	0	0
		-		
GROSS EXPENDITURE	5,203	88	(105)	5,186
Income				
Government Grants	(16)	0	16	0
Other Reimbursements and Contributions	(3)	0	0	(3)
Customer and Client Receipts	(1,127)	0	160	(967)
Interest	0	0	0	0
Recharges	(3,583)	0	0	(3,583)
Reserves	0	0	0	0
GROSS INCOME	(4,729)	0	176	(4,553)
NET EXPENDITURE	474	88	71	633

Major Items	£000	fte
Savings	(110)	(1.0)
Transfer between departments	(30)	
Technical adjustments	211	1.0
Depreciation adjustments	0	
Overheads adjustments	0	
Use of reserves		
TOTAL	71	0.0

#### **INFRASTRUCTURE & TRANSACTIONS**

The Infrastructure & Transactions Division consists of Facilities Management, Procurement, IT Service Delivery, Business Systems, Post & Print Room and Transactional services.

#### FULL TIME EQUIVALENTS (FTE) Number of Permanent Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
120.7	120.7
1.0	1.0
121.7	121.7

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19 Original Estimate £000	Inflation £000	Other Variations £000	2019/20 Estimate £000
Expenditure				
Employees	5,097	132	209	5,438
Premises	2,143	37	19	2,199
Transport	27	0	(2)	25
Supplies and Services	3,596	65	(218)	3,443
Third Party Payments	98	1	0	100
Transfer Payments	9	0	0	10
Support Services	1,130	0	0	1,130
Depreciation and Impairment Losses	1,961	0	261	2,222
GROSS EXPENDITURE	14,061	236	269	14,566
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	(81)	0	0	(81)
Customer and Client Receipts Interest	(2,501)	0 0	(107) 0	(2,608)
Recharges	(11,705)	0	0	(11,705)
Reserves	0	0	0	(11,703)
	0	0	0	U
GROSS INCOME	(14,287)	0	(107)	(14,394)
NET EXPENDITURE	(225)	236	162	172

Major Items	£000	fte
Savings	(496)	
Transfer between departments	100	
Technical adjustments	297	
Depreciation adjustments	261	
Overheads adjustments	0	
Use of reserves		
TOTAL	162	0.0

#### **CORPORATE GOVERNANCE**

The Corporate Governance Division consists of Internal Audit, Investigations, Democracy Services, Electoral Services, Information Governance and SLLp (South London Legal Partnership)

FULL TIME EQUIVALENTS (FTE) Number of Permanent Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
134.9	133.5
2.0	6.6
136.9	140.1

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19	Othe		2019/20
	Estimate	Inflation	Variations £000	Estimate
	£000	£000 £000		£000
Expenditure				
Employees	7,490	30	159	7,679
Premises	5	0	0	5
Transport	55	0	(19)	36
Supplies and Services	1,589	21	3	1,613
Third Party Payments	386	6	5	396
Transfer Payments	0	0	0	0
Support Services	511	0	0	511
Depreciation and Impairment Losses	0	0	0	0
			·	
GROSS EXPENDITURE	10,035	58	148	10,240
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	(130)	0	0	(130)
Customer and Client Receipts	(6,990)	0	(177)	(7,167)
Interest	0	0	0	0
Recharges	(1,690)	0	0	(1,690)
Reserves	0	0	0	0
GROSS INCOME	(8,810)	0	(177)	(8,986)
NET EXPENDITURE	1,225	58	(29)	1,254

Major Items	£000	fte
Savings	(50)	
Transfer between departments	(9)	
Technical adjustments	31	3.2
Depreciation adjustments	0	
Overheads adjustments	0	
Use of reserves		
TOTAL	(29)	3.2

#### RESOURCES

The Resources Division consists of Business Planning, Accountancy, Insurance, Treasury, Local Taxation, Bailiffs, Benefits Administration and Support team.

#### FULL TIME EQUIVALENTS Number of Permanent Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
142.1	140.5
4.0	6.0
146.1	146.5

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19		Other	2019/20
	Original Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure	2000	2000	2000	2000
Employees	6,445	175	28	6,647
Premises	2,110	0	20	2
Transport	112	2	18	132
Supplies and Services	3,137	48	(134)	3,051
Third Party Payments	279	4	(134)	284
Transfer Payments	2/3	0	0	204
Support Services	2,025	0	0	2,025
Depreciation and Impairment Losses	2,020	0	0	2,020
Depresidation and impairment Losses	Ű		· 0	Ũ
GROSS EXPENDITURE	12,001	228	(88)	12,140
Income				(4,000)
Government Grants	(1,195)	0	96	(1,099)
Other Reimbursements and Contributions	(1,149)	0	(40)	(1,189)
Customer and Client Receipts	(1,917)	0	(150)	(2,067)
Interest	0	0	0	0
Recharges	(4,674)	0	0	(4,674)
Reserves	0	0	0	0
GROSS INCOME	(8,935)	0	(94)	(9,028)
NET EXPENDITURE	3,066	228	(182)	3,112

Major Items	£000	fte
Savings	(556)	(4.5)
Transfer between departments	102	
Technical adjustments	272	4.9
Depreciation adjustments	0	
Overhead adjustments	0	
Use of Reserves		
TOTAL	(182)	0.4

The HR division consists of: Strategic HR, B				
Development, Diversity, iTrent Client team, F Team. The function also interfaces with Staff		& Resourcir	ig, Central Op	erations
ream. The function also interfaces with otain	oluc.			
FULL TIME EQUIVALENTS (FTE)			2018/19	2019/20
Number of Permanent Staff			32.5	32.5
Number of Fixed term contracts			6.0	7.9
Total FTE			38.5	40.4
SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19 Original		Other	2019/20
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	1,859	38	51	1,948
Premises	48 2	1	0	49 2
Transport Supplies and Services	210	3	(17)	196
Third Party Payments	294	6	2	303
Transfer Payments	0	0	0	0
Support Services	368	0	0	368
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	2,781	49	36	2,866
ncome		0	0	
Government Grants	0 (79)	0 0	0	0
Other Reimbursements and Contributions Customer and Client Receipts	(79)	0	0 0	(79) (560)
nterest	(000)	0	0	(000)
Recharges	(2,143)	0	0	(2,143)
Reserves	0	0	0	0
GROSS INCOME				
	(2,781)	0	0	(2,781)
NET EXPENDITURE	0	49	36	85
Other Variations are analysed as follows:				
Major Items			£000	fte
Savings			0	
Transfer between departments			0	
Technical adjustments			36	1.9
Depreciation adjustments			0	
Overheads adjustments			0	

Page 360

Corporate Management is composed of Ho entitlements, Agency contract, Democratic and Severance payments.				
FULL TIME EQUIVALENTS(FTE)			2018/19	2019/20
Number of Permanent Staff			0	0
SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19 Original		Other	2019/20
	Estimate £000	Inflation £000	Variations £000	Estimate £000
Expenditure				
Employees*	730	17	0	747
Premises	0	0	0	0
Transport	0	0	0	0
Supplies and Services	621 0	9 0	740 0	1,370 0
Third Party Payments Transfer Payments	93,436	0	500	93,936
Support Services	3,485	0	0	3,485
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	98,272	26	1,240	99,538
Income		P		
Government Grants	(93,704)	0	(1,500)	(95,204)
Other Reimbursements and Contributions	0	0	0	0
Customer and Client Receipts	0	0	0	0
nterest	0	0	0	0
Recharges Reserves	388 0	0 0	0 0	388 0
GROSS INCOME	(93,317)	0	(1,500)	(94,817)
NET EXPENDITURE	4,955	26	(260)	4,721
Other Variations are analysed as follows:	,			
Major Items			£000	fte
Savings Transfer between departments			(30)	
Technical adjustments			(230)	
Overheads adjustments			(200)	
			(260)	0.0



## **2019/2020 ESTIMATES**

## CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

Page 362

This Page contains the Budget for the whole Children, Schools and Families Department including funding provided directly to Merton's Schools

FULL TIME EQUIVALENTS				
FULL TIME EQUIVALENTS Number of Permanent Staff				
Number of DSG Staff				
Number of DSG Staff Number of Fixed term contracts				

Total FTE

2019/20
422.2
78.1
11.0
511.3

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19 Estimate	Inflation	Other Variations	2019/20 Estimate	2019/20 DSG Estimate	2019/20 LA Estimate
	£000	£000	£000	£000	£000	£000
Expenditure						
Employees	28,356	508	(506)	28,359	4,495	23,864
Premises	1,885	20	(123)	1,781	73	1,708
Transport	4,494	66	560	5,120	67	5,053
Supplies and Services	180,047	283	(20,939)	159,391	136,510	22,881
Third Party Payments	24,736	163	28	24,927	13,820	11,108
Transfer Payments	0	0	0	0	0	0
Support Services	5,016	0	0	5,016	233	4,782
Depreciation and Impairment Losses	7,033	0	2,989	10,022	0	10,022
GROSS EXPENDITURE	251,567	1,040	(17,991)	234,616	155,198	79,418
	- ,	1				
Income						
Government Grants	(185,555)	0	21,251	(164,303)	(153,465)	(10,839)
Other Reimbursements and Contributions	(6,755)	0	(210)	(6,965)	(1,484)	(5,481)
Customer and Client Receipts	(2,874)	0	164	(2,710)	(250)	(2,461)
Interest	0	0	0	0	0	0
Recharges	(46)	0	0	(46)	0	(46)
Reserves	(193)	0	193	0	0	0
GROSS INCOME	(195,422)	0	21,398	(174,025)	(155,198)	(18,827)
NET EXPENDITURE	56,145	1,040	3,407	60,591	(0)	60,591
Other Variations are analysed as follows:						
Major Items			£000	fte		
Savings			(572)	(4.4)		
Overhead adjustments			0			
Depreciation adjustments			2,989			
Technical adjustments			449			
Transfer between departments			0			
Growth			500			
Use of Reserves adjustment			41			
TOTAL			3,407	(4.4)		

SUMMARY: CHILDR	SUMMARY: CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT						
SERVICE AREA ANALYSIS	2018/19 Estimate £000	Inflation £000	Other Variations £000	2019/20 Estimate £000	2019/20 DSG Estimate £000	2019/20 LA Estimate £000	
Senior Management	1,240	19	117	1,376	0	1,376	
Childrens Social Care	23,257	353	(279)	23,331	125	23,205	
Education	48,881	277	588	49,746	34,664	15,082	
Schools	(28,020)	0	2,795	(25,225)	(34,789)	9,564	
Other Childrens, Schools and Families	10,786	391	186	11,363	0	11,363	
TOTAL NET EXPENDITURE	56,145	1,040	3,407	60,591	(0)	60,591	

Senior Management

This budget contains provision for the Senior Management of Children, Schools and Familes Department.

FULL TIME EQUIVALENTS					2018/19	2019/20
Number of Permanent Staff					3.0	4.0
Number of DSG Staff					0.0	0.0
Number of Fixed term contracts					0.0	0.0
Total FTE					3.0	4.0
SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19		Other	2019/20	2019/20	2019/20
	Estimate	Inflation	Variations	Estimate	DSG Estimate	LA Estimate
	£000	£000	£000	£000	£000	£000
Expenditure	2000	2000	2000	2000	2000	2000
Employees	508	9	87	603	0	604
Premises	0	0	0/	005	0	004
	2	0	1	3	0	3
Transport	682	10	29	3 722	0	
Supplies and Services		10			0	10
Third Party Payments	10	0	0	10	0	10
Transfer Payments	0	-			-	
Support Services	38	0	0	38	0	38
Depreciation and Impairment Losses	0	0	0	0	0	C
GROSS EXPENDITURE	1,240	19	117	1,376	0	1,376
Income						
Government Grants	0	0	0	0	0	C
Other Reimbursements and Contributions	0	0	0	0	0	(
Customer and Client Receipts	0	0	0	0	0	(
nterest	0	0	0	0	0	(
Recharges	0	0	0	0	0	(
Reserves	0	0	0	0	0	C
GROSS INCOME	0	0	0	0	0	
NET EXPENDITURE	1,240	19	117	1,376	0	1,376
Other Variations are analysed as follows:						
Major Items			£000	fte		
Overhead adjustments			0			
Transfer between departments			0			
Savings			(30)	0.0		
Technical adjustments			147			
TOTAL			117	0.0		

#### Children's Social Care

This budget contains the funding for central sosial work; family and adolescent servicee; Mash and child protection; permanency, placements and looked after children; as well as safeguarding, standards and training.

#### FULL TIME EQUIVALENTS

Number of Permanent Staff Number of DSG Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
207.3	200.4
2.0	2.0
11.0	11.0
220.3	213.4

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19 Estimate	Inflation	Other Variations	2019/20 Estimate	2019/20 DSG Estimate	2019/20 LA Estimate
	£000	£000	£000	£000	£000	£000
Expenditure						
Employees	11,375	197	(111)	11,462	108	11,353
Premises	57	1	0	58	0	58
Transport	238	3	0	241	1	240
Supplies and Services	669	9	(4)	673	10	664
Third Party Payments	9,495	142	13	9,650	0	9,650
Transfer Payments	0	0	0	0	0	(
Support Services	2,552	0	(16)	2,536	6	2,529
Depreciation and Impairment Losses	0	0	0	0	0	C
GROSS EXPENDITURE	24,385	353	(117)	24,620	125	24,494
Income	1					
Government Grants	(1,086)	0	0	(1,086)	0	(1,086)
Other Reimbursements and Contributions	(41)	0	(162)	(203)	0	(203)
Customer and Client Receipts	0	0	0	0	0	C
Interest	0	0	0	0	0	C
Recharges	0	0	0	0	0	C
Reserves	0	0	0	0	0	C
GROSS INCOME	(1,128)	0	(162)	(1,289)	0	(1,289)
NET EXPENDITURE	23,257	353	(279)	23,331	125	23,205
Other Variations are analysed as follows:						
Major Items			£000	fte		
Savings			(321)	(4.4)		
Growth			0			
Transfer between departments			0			
Overhead adjustments			0			
Depreciation adjustments			0			
Use of Reserves adjustment			(135)			
Technical adjustments			177			

#### Education

To page contains the budgets for school improvement; early years and children's centres; education inclusion; as well as special educational needs and disability integrated service.

#### FULL TIME EQUIVALENTS

Technical adjustments

TOTAL

Number of Permanent Staff Number of DSG Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
208.4	200.4
76.7	75.1
0.0	0.0
285.1	275.5

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19		Other	2019/20	2019/20	2019/20 LA
	Estimate £000	Inflation £000	Variations £000	Estimate £000	DSG Estimate £000	Estimate £000
Expenditure						
Employees	12,546	155	(426)	12,275	3,469	8,806
Premises	1,133	9	(40)	1,102	21	1,082
Transport	4,251	63	560	4,874	65	4,808
Supplies and Services	20,136	45	11	20,192	17,803	2,390
Third Party Payments	13,971	5	15	13,990	13,609	382
Transfer Payments	0	0	0	0	0	0
Support Services	2,212	0	16	2,228	227	2,001
Depreciation and Impairment Losses	308	0	149	457	0	457
GROSS EXPENDITURE	54,557	277	285	55,119	35,194	19,925
-						
Income	()			()		(22.1)
Government Grants	(553)	0	(51)	(604)	0	. ,
Other Reimbursements and Contributions	(2,134)	0	(2)	(2,137)	(280)	,
Customer and Client Receipts	(2,796)	0	164	(2,632)	(250)	(2,382)
Interest	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Reserves	(193)	0	193	0	0	0
GROSS INCOME	(5,676)	0	303	(5,373)	(530)	(4,843)
NET EXPENDITURE	48,881	277	588	49,746	34,664	15,082
Other Variations are analysed as follows:						
Major Items			£000	fte		
Savings			(200)	0.0		
Growth			500			
Overhead adjustments			0			
Transfer between departments			0			
Use of Reserves adjustment			(90)			
Depreciation adjustments			149			
					1	

229

588

0.0

Schools

This budget covers schools funding as well as some centrally retained DSG money to support the schools function.

FULL	TIME	EOUN		NTO
FULL		EQUI	VALE	:1112

Number of Permanent Staff Number of DSG Staff Number of Fixed term contracts Total FTE

2018/19	2019/20
0.0	0.0
0.0	1.0
0.0	0.0
0.0	1.0

#### SUBJECTIVE ANALYSIS OF ESTIMATES

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19 Estimate	Inflation	Other Variations	2019/20 Estimate	2019/20 DSG Estimate	2019/20 LA Estimate
	£000	£000	£000	£000	£000	£000
Expenditure	2000	2000	2000	2000	2000	2000
Employees	881	0	37	918	918	0
Premises	52	0	0	52	52	0
Transport	0	0	0	0	0	0
Supplies and Services	148,633	0	(21,262)	127,371	118,698	8,673
Third Party Payments	212	0	0	212	212	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Depreciation and Impairment Losses	6,724	0	2,840	9,564	0	9,564
GROSS EXPENDITURE	156,503	0	(18,385)	138,117	119,879	18,238
Income						
Government Grants	(183,363)	0	21,225	(162,138)	(153,465)	(8,673)
Other Reimbursements and Contributions	(1,159)	0	(45)	(1,204)	(1,204)	0
Customer and Client Receipts	0	0	0	0	0	0
Interest	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
GROSS INCOME	(184,522)	0	21,180	(163,342)	(154,669)	(8,673)
NET EXPENDITURE	(28,020)	0	2,795	(25,225)	(34,789)	9,564
Other Variations are analysed as follows:						
Major Items			£000	fte		
Depreciation adjustments			2,840			
Use of Reserves adjustment			0			
Technical adjustments TOTAL			(45) <b>2,795</b>			
			2 705	0.0		

#### Other Children Schools and Families Budgets

This budget covers asylum seeker costs, past and present pension and redundancy costs, ESG income and PFI unitary charges.

FULL TIME EQUIVALENTS					2018/19	2019/20
Number of Permanent Staff					17.7	17.5
Number of DSG Staff					0.0	0.0
Number of Fixed term contracts					0.0	0.0
Total FTE					17.7	17.5
					•	
SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19		Other	2019/20	2019/20	2019/20
	Estimato	Inflation	Variations	Estimate	DSG Estimate	LA Estimato

	Estimate	Inflation	Variations	Estimate	DSG Estimate	Estimate
	£000	£000	£000	£000	£000	£000
Expenditure						
Employees	3,046	147	(93)	3,100	0	3,100
Premises	643	10	(84)	569	0	569
Transport	3	0	0	3	0	3
Supplies and Services	9,928	219	286	10,433	0	10,433
Third Party Payments	1,049	16	0	1,065	0	1,065
Transfer Payments	0	0	0	0	0	0
Support Services	215	0	0	215	0	215
Depreciation and Impairment Losses	0	0	0	0	0	0
GROSS EXPENDITURE	14,884	391	110	15,384	0	15,384
Income						
Government Grants	(552)	0	77	(475)	0	(475)
Other Reimbursements and Contributions	(3,421)	0	(1)	(3,422)	0	(3,422)
Customer and Client Receipts	(78)	0	0	(78)	0	(78)
Interest	0	0	0	0	0	0
Recharges	(46)	0	0	(46)	0	(46)
Reserves	0	0	0	0	0	0
GROSS INCOME	(4,098)	0	76	(4,021)	0	(4,021)
NET EXPENDITURE	10,786	391	186	11,363	0	11,363
Other Variations are analysed as follows:						
Major Items			£000	fte		
Savings			(21)	0.0		
Transfer between departments			0			
Overhead adjustments			0			
Use of Reserves adjustment			266			
Technical adjustments			(59)			
TOTAL			186	0.0		



## **2019/2020 ESTIMATES**

## ENVIRONMENT AND REGENERATION DEPARTMENT

#### **SUMMARY: ENVIRONMENT & REGENERATION**

FULL TIME EQUIVALENTS (FTE) Permanent Staff Fixed Term Contract Total FTE

2018/19	2019/20
303	365
3	7
306	372

	С	HANGE BET	WEEN YEAR	S
SERVICE AREA ANALYSIS	2018/2019 Original	Inflation	Other Variations	2019/2020 Estimate
	Estimate £000	£000	£000	£000
Public Space, Contracting & Commissioning	17,096	361	(861)	16,596
Public Protection and Development	(8,658)	142	(2,284)	(10,800)
Sustainable Communities	9,513	146	207	9,866
Senior Management and Support	0	17	12	29
TOTAL EXPENDITURE	17,950	666	(2,926)	15,690
	X			

2018/2019

#### **Departmental Summary**

FULL TIME EQUIVALENTS (FTE) Permanent Staff Fixed Term Contract Total FTE

2018/19	2019/20
303	365
3	7
306	372

Other 2019/2020

SUBJECTIVE ANALYSIS OF ESTIMATES

	Original Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	13,774	275	3,826	17,875
Premises	3,505	49	(195)	3,359
Transport	1,790	7	(69)	1,728
Supplies and Services	10,635	191	1,990	12,816
Third Party Payments	10,272	144	(473)	9,943
Transfer Payments	0	0	0	0
Support Services	7,189	0	0	7,189
Depreciation and Impairment Losses	9,545	0	472	10,017
GROSS EXPENDITURE	56,710	666	5,551	62,927
Income				
Government Grants	(77)	0	(68)	(145)
Other Reimbursements and Contributions	(3,585)	0	(3,077)	(6,662)
Customer and Client Receipts	(33,261)	0	(5,332)	(38,593)
Recharges	(1,835)	0	0	(1,835)
Reserves	0	0	0	0
GROSS INCOME	(38,758)	0	(8,477)	(47,235)
NET EXPENDITURE	17,950	666	(2,926)	15,690

Major Items	£000	fte
Savings	(3,245)	0.0
Growth	(115)	0.0
Depreciation adjustments	472	0.0
Overheads adjustments	0	0.0
Transfer between departments	(279)	0.0
Technical adjustments	241	0.0
Use of Reserves adjustments	0	0.0
TOTAL*	(2,926)	C

* Previously the Street Scene and Waste div	vision			
			0040/40	0010/00
FULL TIME EQUIVALENTS (FTE) Permanent Staff			2018/19 78	2019/20 74
Fixed Term Contract			0	0
Total FTE			78	74
			10	14
SUBJECTIVE ANALYSIS OF ESTIMATES	2018/2019		Other	2019/2020
	Original	Inflation	Variations	Estimate
	Estimate £000	£000	£000	£000
Expenditure	2000	2000	2000	2000
Employees	3,163	67	50	3,280
Premises	1,252	18	(7)	1,263
Transport	1,478	4	(34)	1,448
Supplies and Services	6,778	139	2,109	9,026
Third Party Payments	9,209	133	(176)	9,166
Transfer Payments	0	0	0	(
Support Services	2,024	0	0	2,024
Depreciation and Impairment Losses	1,805	0	137	1,942
GROSS EXPENDITURE	25,709	361	2,079	28,149
Income			(0)	(0)
Government Grants Other Reimbursements and Contributions	0 (951)	0	(8) (55)	(8) (1,006)
Customer and Client Receipts	(7,662)	0	(2,877)	(10,539
Recharges	0	0	(2,011)	(10,000)
Reserves	0	0	0	(
GROSS INCOME	(8,613)	0	(2,940)	(11,553
	17,096	361	(861)	16,596
	,			-,
Other variations are analysed as follows:				
Major Items			£000	fte
Savings			(944)	
Growth			35	
Depreciation adjustments			137	
Overheads adjustments			0	
Transfer between departments			(190)	
Technical adjustments			101	
Use of reserves adjustments			0	
TOTAL*			(861)	0.0

Public Protection: Regulatory Services Partnership, Parking Control, Safer Merton.

FULL TIME EQUIVALENTS (FTE) Permanent Staff Fixed Term Contract Total FTE

2018/19	2019/20
133	199
0	4
133	203

2019/2020

Other

SUBJECTIVE ANALYSIS OF ESTIMATES

	2010/2010		•	2010/2020
	Original Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	5,552	113	3,483	9,148
Premises	720	11	0	731
Transport	167	2	5	174
Supplies and Services	676	11	114	801
Third Party Payments	416	5	(85)	336
Transfer Payments	0	0	0	0
Support Services	2,412	0	0	2,412
Depreciation and Impairment Losses	172	0	35	207
GROSS EXPENDITURE	10,114	142	3,552	13,808
Income				
Government Grants	(76)	0	(60)	(136)
Other Reimbursements and Contributions	(1,324)	0	(3,434)	(4,758)
Customer and Client Receipts	(17,372)	0	(2,342)	(19,714)
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(18,772)	0	(5,836)	(24,608)
	(8,658)	142	(2,284)	(10,800)

2018/2019

Major Items	£000	fte
Savings	(2,146)	0.0
Depreciation adjustments	35	
Overheads adjustments	0	
Transfer between departments	(100)	
Technical adjustments	(73)	
Use of Reserves adjustments	0	
TOTAL*	(2,284)	(

Permanent Staff Fixed Term Contract			84 3	<u>84</u> 3
otal FTE			87	87
UBJECTIVE ANALYSIS OF ESTIMATES	2018/2019		Other	2019/2020
	Original	Inflation	Variations	Estimate
	Estimate £000	£000	£000	£000
xpenditure				2000
mployees	4,326	81	281	4,68
remises	1,532	20	(188)	1,36
ransport	137	1	(41)	9
supplies and Services	2,973	38	```	2,77
hird Party Payments	645	6	(212)	43
ransfer Payments	0 2,620	0	0 0	2,62
Depreciation and Impairment Losses	7,568	0	300	7,86
	19,801	146	(92)	19,85
			. ,	
ncome				
Government Grants Other Reimbursements and Contributions	(1) (1,310)	0	0	(1
Customer and Client Receipts	(1,310) (8,227)	0	412 (113)	(898) (8,340
Recharges	(750)	0	(113)	(0,340)
leserves	(100)	0	0	(100
	(10,288)	0	299	(9,989
	9,513	146	207	9,86

\* Any difference due to roundings.

TOTAL\*

207

0.0

**Senior Management and Support:** The Department's senior management and secretarial support, and Business Performance.

FULL TIME EQUIVALENTS (FTE)	2018/19	2019/20
Permanent Staff	8	8
Fixed Term Contract	0	0
Total FTE	8	8

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/2019 Original Estimate £000	Inflation £000	Other Variations £000	2019/2020 Estimate £000
Expenditure				
Employees	733	14	12	759
Premises	1	0	0	1
Transport	8	0	1	9
Supplies and Services	208	3	(1)	210
Third Party Payments	2	0	0	2
Transfer Payments	0	0	0	0
Support Services	133	0	0	133
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	1,085	17	12	1,114
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	0	0	0	0
Customer and Client Receipts	0	0	0	0
Recharges	(1,085)	0	0	(1,085)
Reserves	0	0	0	0
GROSS INCOME	(1,085)	0	0	(1,085)
NET EXPENDITURE	0	17	12	29

Other variations are analysed as follows:

Major Items	£000	fte
Savings	0	
Overheads adjustments	0	
Technical adjustments	12	
Use of Reserves adjustments	0	
TOTAL*	12	0.0

NB: The financial information included above is the latest available but may change as the budget process develops and more up to date details become available.  $Page \ 376$ 



## **2019/2020 ESTIMATES**

# COMMUNITY AND HOUSING DEPARTMENT

#### SUMMARY: COMMUNITY AND HOUSING

Number of FTE Staff
Number of FTE TUPE staff
Number of Fixed Term contract
Total FTE

2018/19	2019/20
398.20	415.57
12.87	16.61
8.31	4.00
419.38	436.18

SERVICE AREA ANALYSIS	2018/19			2018/19
	Original		Other	
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Adult Social Care	58,777	1,052	(163)	59,667
Libraries and Heritage	2,736	63	27	2,825
Merton Adult Education	35	4	(15)	24
Housing General Fund	2,207	70	(43)	2,234
Public Health	0	0	0	0
NET EXPENDITURE	63,755	1,189	(194)	64,749

	Total			
The department includes Adult Social Care, Le	Housing, Librarie earning.	es, Public H	ealth and Me	rton Adult
FULL TIME EQUIVALENTS			2018/19	2019/20
Number of FTE Staff			398.20	415.57
Number of FTE TUPE staff			14.87	16.61
Number of Fixed Term contract			8.31	4.00
Total FTE			421.38	436.18
SUBJECTIVE ANALYSIS OF ESTIMATES	2017/18			2018/19
	Original		Other	
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	17,202	362	1,660	19,225
Premises Fransport	855 1,414	13 21	1 (39)	868 1,396
Supplies and Services	6,484	21	(39) 29	6,589
Third Party Payments	57,504	715	(3,609)	54,611
Fransfer Payments	10,428	1	450	10,878
Support Services	7,328	0	0	7,328
Depreciation and Impairment Losses	470	0	173	643
GROSS EXPENDITURE	101,685	1,189	(1,335)	101,538
ncome				
Government Grants	(13,358)	0	1,559	(11,799)
Other Reimbursements and Contributions	(11,919)	0	(361)	(12,280)
Customer and Client Receipts	(9,739)	0	(58)	(9,797)
nterest	(2,913)	0	(0)	(2,913)
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(37,929)	0	1,140	(36,789)
	63,755	1,189	(194)	64,749
Other Variations are analysed as follows:				
Major Items			£000	fte
			4.040	4.0
Salary Savings			1,840 (1,534)	19
Growth			(1,534) 366	
Dverheads adjustments			0	
Depreciation adjustments			173	
nflation			67	
Rebasing of Income			33	
Technical adjustments			(2,219)	
Transfers between departments			(37)	
Grants			1,561	
Other Use of Reserves Adjustment			(444) 0	
			U	

#### COMMUNITY AND HOUSING DEPARTMENT Adult Social Care

Adult Social Care is divded into three areas:- 1) Access & Assessment includes the following services:- older people, mental health, learning & physical disability,concessionary, reablement, equipment and safeguarding services. 2) Commissioning which includes:- Contracts, brokerage and voluntary organisation. 3) Direct Provision which includes all in-house provisions.

FULL TIME EQUIVALENTS	2018/19	2019/20
Number of FTE Staff	324.21	340.08
Number of FTE TUPE staff	12.87	16.61
Number of Fixed Term Contract	3.51	0.00
Total FTE	340.59	356.69

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19			2019/20
	Original		Other	
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	13,597	299	1,656	15,552
Premises	351	5	(7)	349
Transport	1,379	21	(40)	1,360
Supplies and Services	3,281	49	83	3,413
Third Party Payments	46,992	678	(3,252)	44,418
Transfer Payments	9,857	1	450	10,308
Support Services	6,183	0	(0)	6,183
Depreciation and Impairment Losses	111	0	47	158
GROSS EXPENDITURE	81,751	1,052	(1,063)	81,740
Income				
Government Grants	(1,417)	0	1,141	(276)
Other Reimbursements and Contributions	(9,410)	0	(386)	(9,796)
Customer and Client Receipts	(9,234)	0	146	(9,088)
Recharges	(2,913)	0	(0)	(2,913)
Reserves	0	0	0	0
	7			
GROSS INCOME	(22,974)	0	900	(22,074)
NET EXPENDITURE	58,777	1,052	(163)	59,667

Major Items	£000	fte
Optovice	4.050	40.00
Salaries	1,656	16.00
Savings	(1,496)	
Growth	366	
Overheads adjustments	0	
Depreciation adjustments	47	
Inflation	0	
Rebasing of Income	0	
Technical adjustments	(1,600)	
Transfers between departments	(37)	
Grants	1,141	
Other -	(240)	
Use of Reserves Adjustment	0	
TOTAL	(163)	16.00

#### COMMUNITY AND HOUSING DEPARTMENT Library & Heritage Services

Services are provided through three main town centre libraries, Mitcham, Morden, Wimbledon and four neighbourhood libraries, Colliers Wood, Pollards Hill, Raynes Park and West Barnes. There are also additional services available for home visits and there is a Heritage Service located at Morden Library. The Service has also ventured into securing small grants from various organisations

FULL TIME EQUIVALENTS	2018/19	2019/20
Number of FTE Staff	31.35	5 29.65
Number of FTE TUPE staff	0.00	0.00
Number of Fixed Term Contract	0.00	0.00
Total FTE	31.35	29.65
_		

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19			2019/20
	Original		Other	
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	1,092	31	(60)	1,063
Premises	445	7	8	460
Transport	4	0	0	4
Supplies and Services	587	25	(25)	587
Third Party Payments	31	0	(13)	18
Transfer Payments	0	0	0	0
Support Services	677	0	0	677
Depreciation and Impairment Losses	359	0	126	485
GROSS EXPENDITURE	3,195	63	37	3,294
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	(139)	0	42	(96)
Customer and Client Receipts	(321)	0	(52)	(372)
Interest	0	0	0	0
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(459)	0	(9)	(469)
	2,736	63	27	2,825

Major Items	£000	fte
Salary	0	
Savings	(38)	
Growth	0	
Overheads adjustments	0	
Depreciation adjustments	126	
Inflation	63	
Rebasing of Income	0	
Technical adjustments	(124)	
Transfers between departments	0	
Grants	0	
Other - Other income	0	
Use of Reserves Adjustment	0	
- -		
TOTAL	27	0.0

#### COMMUNITY AND HOUSING DEPARTMENT Merton Adult Learning

This a commissioned service via South Thames College, RHACC, GSS and May Project Gardens. The service continues to provide popular courses whilst expanding provision for families and enhancing offer in maths, english and employability courses.

FULL TIME EQUIVALENTS	2018/19	2019/20
Number of FTE Staff	3.75	3.75
Number of FTE TUPE staff	0.00	0.00
Number of Fixed Term contract	0.00	0.00
Total FTE	3.75	3.75

SUBJECTIVE ANALYSIS OF ESTIMATES 2018/19 2019/20 Other Original Inflation Variations Estimate £000 £000 £000 £000 Expenditure Employees 308 (119) 193 4 Premises 17 17 0 Transport 0 0 0 Ċ Supplies and Services 21 0 1 21 Third Party Payments 1,038 1,108 0 70 Transfer Payments 0 0 0 0 Support Services 31 31 0 0 Depreciation and Impairment Losses (0) 0 0 0 GROSS EXPENDITURE 1,416 4 (48) 1,371 Income Government Grants (1,346) (1, 347)0 (1) Other Reimbursements and Contributions (28) 0 28 0 Customer and Client Receipts (7) 0 0 7 Interest 0 0 0 0 Recharges 0 0 0 0 Reserves 0 0 0 0 **GROSS INCOME** (1,380) 0 33 (1,347) NET EXPENDITURE 35 4 (15) 24

Major Items	£000	fte
Salaries	0	
Savings	0	
Growth	0	
Overheads adjustments	0	
Depreciation adjustments	0	
Inflation	4	
Rebasing of Income	33	
Technical adjustments	(52)	
Transfers between departments	0	
Grants	0	
Other	0	
Use of Reserves Adjustment	0	
TOTAL	(15)	0.0

#### COMMUNITY AND HOUSING DEPARTMENT Housing Needs and Enabling Service

The Housing Needs and Enabling Service function is to fulfill statutory housing functions including the prevention and relief of homelessness and the enforement and regulation of the private rented sector. To plan services in response to changes in national policies and in the housing market and to develop innovative projects or models of delivery that maximise the use of resources and deliver services that minimise costs to the council.

FULL TIME EQUIVALENTS	2018/19	2019/20
Number of FTE Staff	23.03	26.03
Number of FTE TUPE staff	0.00	0.00
Number of Fixed Term Contract	2.00	2.00
Total FTE	25.03	28.03

SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19			2019/20
	Original		Other	2010/20
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	1,024	29	191	1,244
Premises	40	1	(0)	40
Transport	29	0	1	30
Supplies and Services	189	3	(0)	192
Third Party Payments	2,475	37	(144)	2,368
Transfer Payments	571	0	0	571
Support Services	293	0	0	293
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	4,620	70	47	4,737
Income				
Government Grants	(144)	0	144	0
Other Reimbursements and Contributions	(2,092)	0	(75)	(2,167)
Customer and Client Receipts	(178)	0	(159)	(337)
Interest	0	0	0	0
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(2,414)	0	(90)	(2,504)

Major Items	£000	fte
Salaries	191	3.0
Savings	0	0.0
Growth	0	
Overheads adjustments	0	
Depreciation adjustments	0	
Inflation	0	
Rebasing of Income	0	
Technical adjustments	(144)	
Transfers between departments		
Grants	144	
Other Income/contributions	(234)	
Use of Reserves Adjustment	0	
TOTAL	(43)	3.0

#### COMMUNITY AND HOUSING DEPARTMENT Public Health

Public Health services comprise of • Mandatory Services : Sexual health, NHS health checks, National Child Measurement Programme, Commissioning Support to CCG and the council, Health Protection Oversight and Health Intelligence including JSNA.• Universal Services : Smoking Cessation, Drugs and Alcohol, Obesity and Health Visiting Services, Improving Health and Wellbeing.

FULL TIME EQUIVALENTS			2018/19	2019/20
Number of FTE Staff			15.86	16.0
Number of FTE TUPE staff			0.00	0.0
Number of Fixed Term Contracts			2.80	2.0
Total FTE			18.66	18.0
SUBJECTIVE ANALYSIS OF ESTIMATES	2018/19			2019/20
	Original		Other	2010/20
	Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	1,181	0	(7)	1,17
Premises	3	0	(0)	
Transport	2	0	Ú Ú	
Supplies and Services	2,406	0	(30)	2,37
Third Party Payments	6,968	0	(270)	6,69
Transfer Payments	0	0	0	
Support Services	143		0	14
Depreciation and Impairment Losses	0	0	0	
GROSS EXPENDITURE	10,702	0	(306)	10,39
	i oji ol		(000)	10,00
Income				
Government Grants	(10,451)	0	276	(10,175
Other Reimbursements and Contributions	(251)	0	30	(221
Customer and Client Receipts	0	0	0	
Interest	0	0	0	
Recharges	0	0	0	
Reserves	0	0	0	
GROSS INCOME	(10,702)	0	306	(10,396
NET EXPENDITURE	0	0	(0)	
Other Variations are analysed as follows:				
Major Items			£000	fte
Salary			(7)	0.6
Savings			0	0.0
Growth			0	
Overheads adjustments			0	
Depreciation adjustments			0	
Inflation			0	
Rebasing of Income			0	
Technical adjustments			(299)	
Transfers between departments			(233)	
Grants Reduction			276	
Other Income			30	
Use of Reserves Adjustment			30 0	
TOTAL			0	